140 - Department of Revenue

A001 Administration

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

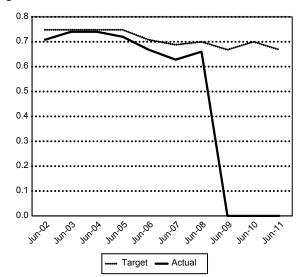
effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

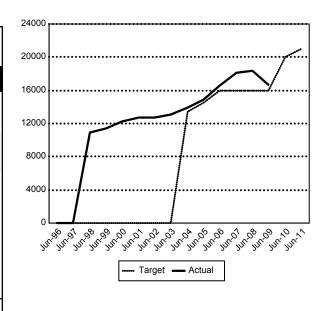
Administrative services provide essential support to all activities within the agency. In addition, legal services, included in this activity, defend the state's interests through successful litigation of tax issues.

Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	\$0.67	\$0	\$(0.67)
	4th Qtr	\$0.7	\$0	\$(0.7)
2007-09	8th Qtr	\$0.67	\$0	\$(0.67)
	4th Qtr	\$0.7	\$0.66	\$(0.04)
2005-07	8th Qtr	\$0.69	\$0.63	\$(0.06)
	4th Qtr	\$0.71	\$0.67	\$(0.04)



Comment: Results of this measure are not available until 12/11

Total State and Local Revenue Collections (In Millions).				
Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	\$21,000		
	4th Qtr	\$20,000		
2007-09	8th Qtr	\$16,000	\$16,695	\$695
	4th Qtr	\$16,000	\$18,307	\$2,307
2005-07	8th Qtr	\$16,000	\$18,070	\$2,070
	4th Qtr	\$16,000	\$16,586	\$586
	collected by the	e Department inc rnments.	luding those	



Date Measured: 6/30/2009

A002 Property Tax Administration

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

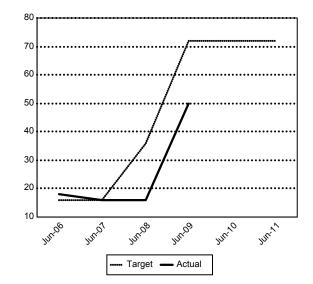
effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

To meet the statutory obligations of RCW 84.48.080, the Department performs appraisals of real and personal property to develop ratios of assessed value to fair market value. The Department then applies these ratios to equalize utility property assessments and to equalize the state school levy that counties pay to the general fund. As a result, each county pays its fair proportion of the taxes for the state school levy. In addition to conducting appraisals and audits for the ratio, the Department seeks to ensure uniformity in assessments by conducting advisory appraisals in counties who request them and by administering property tax exemptions and deferrals across the state for senior citizens and for over 10,000 nonprofit organizations.

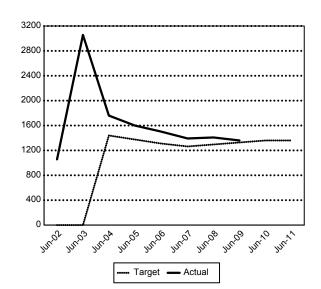
Inc	crease the nu	mber of Advis	ory Appraisal	ls.
Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	72		
	4th Qtr	72		
2007-09	8th Qtr	72	50	(22)
	4th Qtr	36	16	(20)
2005-07	8th Qtr	16	16	0
	4th Qtr	16	18	2



The Department assists local government by preforming appraisals on properties and utilities not common to their jurisdictions. These appraisals are preformed at the request of local governments.

Date Measured: 6/30/2009

Biennium	Period	Target	Actual	Varianc
2009-11	8th Qtr	1,360		
	4th Qtr	1,360		
2007-09	8th Qtr	1,332	1,359	2
	4th Qtr	1,296	1,404	10
2005-07	8th Qtr	1,264	1,396	13
	4th Qtr	1,320	1,511	19
Completed	d audits/apprais	als are used in c	calculating the	
property to	ax ratio, which	makes it possible	e to equalize	
school lev distributio	C	the state to ensur	е единавне	



Date Measured: 6/30/2009

A003 State and Local Revenue Collection and Distribution

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

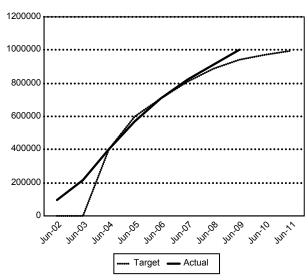
effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

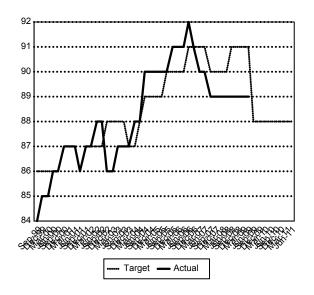
The Department provides ongoing education and assistance to taxpayers while maximizing the collection of tax dollars owing on delinquent accounts.

Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	999,000		
	4th Qtr	973,500		
2007-09	8th Qtr	945,000	1,004,472	59,472
	4th Qtr	888,000	914,333	26,333
2005-07	8th Qtr	810,000	823,935	13,935
	4th Qtr	710,000	708,057	(1,943)



Date Measured: 6/30/2009

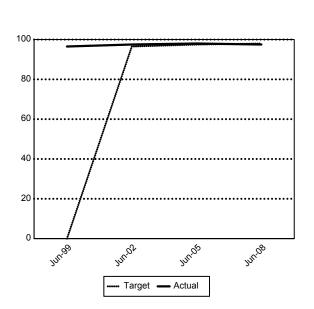
Inc	crease the Per	cent of Monthl	y Returns Fil	ed
Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	88%		•
	7th Qtr	88%		
	6th Qtr	88%		
	5th Qtr	88%		
	4th Qtr	88%		
	3rd Qtr	88%		
	2nd Qtr	88%		
	1st Qtr	88%		
2007-09	8th Qtr	91%	89%	(2)%
	7th Qtr	91%	89%	(2)%
	6th Qtr	91%	89%	(2)%
	5th Qtr	91%	89%	(2)%
	4th Qtr	90%	89%	(1)%
	3rd Qtr	90%	89%	(1)%
	2nd Qtr	90%	89%	(1)%
	1st Qtr	90%	89%	(1)%
2005-07	8th Qtr	91%	90%	(1)%
	7th Qtr	91%	90%	(1)%
	6th Qtr	91%	91%	0%
	5th Qtr	91%	92%	1%
	4th Qtr	90%	91%	1%
	3rd Qtr	90%	91%	1%
	2nd Qtr	90%	91%	1%
	1st Qtr	90%	90%	0%



Date Measured: 6/30/2009

Maintain/Improve the voluntary compliance rate for tax reporting.				
Biennium	Period	Target	Actual	Variance
2007-09	4th Qtr	98.2%	97.5%	(0.7)%

Date Measured: 6/30/2008

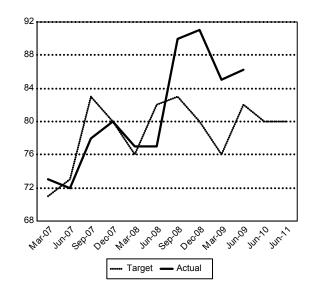


Of t	he Calls Ansv	wered, Answer Minute.	80% within C	One
Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	80%		
	4th Qtr	80%		
2007-09	8th Qtr	82%	86.2%	4.2%
	7th Qtr	76%	85%	9%
	6th Qtr	80%	91%	11%
	5th Qtr	83%	90%	7%
	4th Qtr	82%	77%	(5)%
	3rd Qtr	76%	77%	1%
	2nd Qtr	80%	80%	0%
	1st Qtr	83%	78%	(5)%
2005-07	8th Qtr	73%	72%	(1)%
	7th Qtr	71%	73%	2%

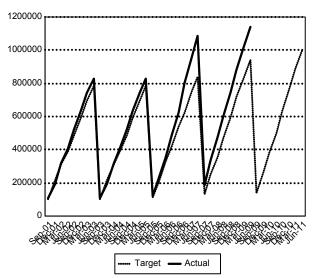
This measure is calculated with data from TAA and TPS. TAA only began tracking January 2007.

In FY08 measure changed from "Answer 80% of our incoming calls requesting personal assistance within one minute" to "Of the Calls Answered, Answer 80% within One Minute".

Date Measured: 6/30/2009



			s (In Thousand	-
Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	\$1,002,100		
	7th Qtr	\$887,272		
	6th Qtr	\$767,386		
	5th Qtr	\$638,394		
	4th Qtr	\$496,250		
	3rd Qtr	\$383,650		
	2nd Qtr	\$265,950		
	1st Qtr	\$139,350		
2007-09	8th Qtr	\$944,000	\$1,141,730	\$197,730
	7th Qtr	\$826,145	\$1,015,048	\$188,903
	6th Qtr	\$717,815	\$882,856	\$165,041
	5th Qtr	\$596,873	\$742,382	\$145,509
	4th Qtr	\$473,000	\$608,293	\$135,293
	3rd Qtr	\$354,700	\$473,009	\$118,309
	2nd Qtr	\$250,800	\$335,879	\$85,079
	1st Qtr	\$129,200	\$187,937	\$58,737
2005-07	8th Qtr	\$843,060	\$1,083,182	\$240,122
	7th Qtr	\$752,222	\$954,455	\$202,233
	6th Qtr	\$625,364	\$804,958	\$179,594
	5th Qtr	\$539,700	\$621,363	\$81,663
	4th Qtr	\$423,000	\$484,139	\$61,139
	3rd Qtr	\$329,900	\$354,888	\$24,988
	2nd Qtr	\$201,400	\$227,797	\$26,397
	1st Qtr	\$112,200	\$118,734	\$6,534



commitmented to by the Department. Target and actual collections are cumulative over a biennium.

Date Measured: 6/30/2009

Tax Auditing A004

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

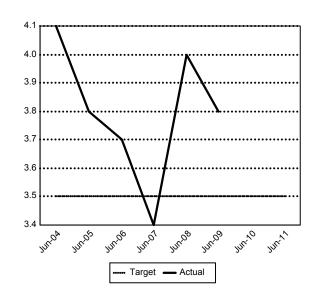
effectively

Safeguard and manage public funds **Statewide Strategy:**

Expected Results

The Department's auditing function is intended to provide fair and uniform application of tax laws and promote an optimal level of accurate tax reporting and payment through continuing auditing presence and taxpayer education.

4th Qtr 3.5% 2007-09 8th Qtr 3.5% 3.8% 0.3% 4th Qtr 3.5% 4% 0.5% 2005-07 8th Qtr 3.5% 3.4% (0.1)%	Biennium	Period	Target	Actual	Variance
2007-09 8th Qtr 3.5% 3.8% 0.3% 4th Qtr 3.5% 4% 0.5% 2005-07 8th Qtr 3.5% 3.4% (0.1)%	2009-11	8th Qtr	3.5%		
4th Qtr 3.5% 4% 0.5% 2005-07 8th Qtr 3.5% 3.4% (0.1)%		4th Qtr	3.5%		
2005-07 8th Qtr 3.5% 3.4% (0.1)%	2007-09	8th Qtr	3.5%	3.8%	0.3%
(-)		4th Qtr	3.5%	4%	0.5%
4th Qtr 3.5% 3.7% 0.2%	2005-07	8th Qtr	3.5%	3.4%	(0.1)%
		4th Qtr	3.5%	3.7%	0.2%



Date Measured: 6/30/2009

A005 Tax Policy Research, Analysis, and Interpretation

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Provide data, information, and analysis to support decision-making

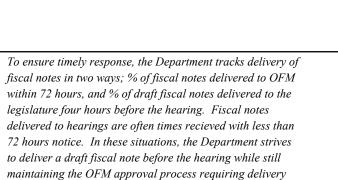
Expected Results

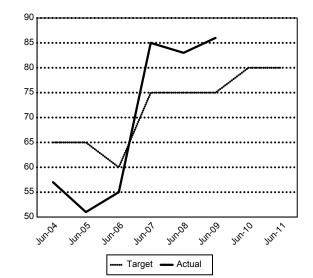
The Department's objective is to provide accurate, timely, and clear information that encourages informed tax policy decisions.

Percentage of draft fiscal notes for bills having scheduled hearings that are delivered to the legislature at least four hours before the hearing.

Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	80%		
	4th Qtr	80%		
2007-09	8th Qtr	75%	86%	11%
	4th Qtr	75%	83%	8%
2005-07	8th Qtr	75%	85%	10%
	4th Qtr	60%	55%	(5)%
I				

legislature four hours before the hearing. Fiscal notes 72 hours notice. In these situations, the Department strives maintaining the OFM approval process requiring delivery within 72 hours.





A006 **Taxpayer Appeals**

Date Measured: 6/30/2009

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

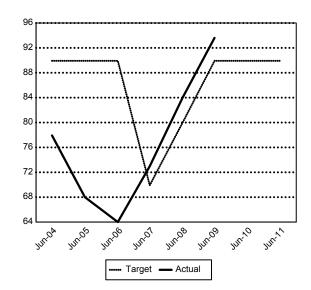
effectively

Statewide Strategy: Safeguard and manage public funds

Expected Results

The Appeals Division's goals are to timely resolve tax appeals and provide written guidance on Washington State tax laws.

Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	90%		
	4th Qtr	90%		
2007-09	8th Qtr	90%	93.6%	3.6%
	4th Qtr	80%	84%	4%
2005-07	8th Qtr	70%	73%	3%
	4th Qtr	90%	64%	(26)%



addition of 2 FTEs.

Date Measured: 6/30/2009

A007 Unclaimed Property Management

mainstream regular appeals (majority of case load) that have not been placed on hold. The target was re-evaluated in January 2007 and changed to 70%. Targets in FY08 and FY09 assume an increasing volume of appeals and the

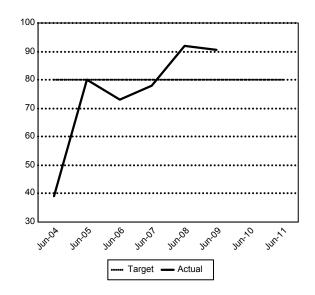
Statewide Result Area: Improve the economic vitality of businesses and individuals

Statewide Strategy: Provide consumer protection

Expected Results

The Department's Unclaimed Property section efficiently administers unclaimed property programs and the return of abandoned property to property owners. The Department notifies the reported owners of property valued at \$75 or more, and advertises the program through publications. Currently, all owners with property exceeding \$25 in value are posted to the Department's website. Statute requires the Department to process all owner claims within 90 days of receipt.

Biennium	Period	Target	Actual	Variance
2009-11	8th Qtr	80%		
	4th Qtr	80%		
2007-09	8th Qtr	80%	90.7%	10.7%
	4th Qtr	80%	92%	129
2005-07	8th Qtr	80%	78%	(2)9
	4th Qtr	80%	73%	(7)



days of receipt.

Date Measured: 6/30/2009

Other Statewide Adjustments ZZZX

Strengthen government's ability to achieve results efficiently and Statewide Result Area:

effectively

Safeguard and manage public funds **Statewide Strategy:**